

**Rafael Ruiz Consulting**

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**INVOICE**

INVOICE NUMBER: 2023-09  
INVOICE DATE: 9/30/2023

Federal Police Monitor for PR  
VIG Tower, PH-924  
1225 Ponce De Leon Ave.  
San Juan, PR 00907

## RAFAEL E. RUIZ CONSULTING

DATE	PROJECT	DESCRIPTION	HOURS	RATE	AMOUNT
9/4/2023	FPM work from Home	PROJECT: FPM work from Home Re-review S&S Implementation Plan	1.00	\$165.00	\$165.00
9/5/2023	FPM work from Home	Work on CMR-09 Midterm Draft	2.75	\$165.00	\$453.75
9/6/2023	FPM work from Home	Work on CMR-09 Midterm Draf	5.00	\$165.00	\$825.00
9/7/2023	FPM work from Home	Work on CMR-09 Midterm Draf; Review PPR-621.6; FPM Team Zoom biweekly meeting	6.00	\$165.00	\$990.00
9/13/2023	FPM work from Home	Work on CMR-09 Midterm Draf	3.00	\$165.00	\$495.00
9/14/2023	FPM work from Home	Work on CMR-09 Midterm Draf	1.25	\$165.00	\$206.25
9/15/2023	FPM work from Home	Work on CMR-09 Midterm Draf	8.00	\$165.00	\$1,320.00
9/16/2023	FPM work from Home	Work on CMR-09 Midterm Draf	2.50	\$165.00	\$412.50
9/25/2023	FPM work from Home	FPM Team Zoom Meeting	0.50	\$165.00	\$82.50
9/27/2023	FPM work from Home	Zoom meeting with PRPB Reform Office, re midterm S&S and Arrest reports issues	1.00	\$165.00	\$165.00
		TOTAL: FPM work from Home			\$5,115.00
		PROJECT: FPM work from PR (Site Visits)			
9/18/2023	FPM work from PR (Site Visits)	Site visit to PR: Interviews, IT Module Presentations	8.00	\$165.00	\$1,320.00
9/19/2023	FPM work from PR (Site Visits)	Prep Midterm Policies and Procedures Draft (worked evening from hotel in San Juan)	3.50	\$165.00	\$577.50
9/19/2023	FPM work from PR (Site Visits)	Site visit to PR: Interviews, System Inspections	8.00	\$165.00	\$1,320.00
9/20/2023	FPM work from PR (Site Visits)	Site visit to PR: Interviews, system inspections	8.00	\$165.00	\$1,320.00
9/21/2023	FPM work from PR (Site Visits)	Site visit to PR: Interviews, systems inspections	4.00	\$165.00	\$660.00

INVOICE NUMBER: 2023-09

DATE	PROJECT	DESCRIPTION	HOURS	RATE	AMOUNT
		TOTAL: FPM work from PR (Site Visits)			\$5,197.50
		Total hours for this invoice	62.50		

INVOICE BALANCE INFORMATION					
Total amount of this invoice					\$10,312.50
Current invoice balance					\$10,312.50

**AMOUNT DUE ON THIS INVOICE: \$10,312.50**

I hereby certify that the amount billed in this invoice is true and correct and responds to the number of the hours worked in my capacity as a member of the Federal Monitor Team. I further certify that I have not received any income, compensation, or payment for services rendered under employment or contractual relationship with the Commonwealth, or any of its departments, municipalities or agencies.



Rafael E. Ruiz

Date: September 30, 2023